



San Joaquin County Clinics (SJCC)

**Minutes of February 23, 2021
Board of Directors Meeting**

**San Joaquin County Clinics
Web Conference Call**

BOARD MEMBERS PRESENT: Alicia Yonemoto (Vice-Chair); Esgardo Medina (Co-Treasurer); Brian Heck (Board Member); Mary Mills (Board Member); Christopher Scoz (Board Member)

BOARD MEMBERS EXCUSED: Rod Place (Chairman); Mike Baskett (Board Member); Ismael Cortez (Secretary); Alvin Maldonado (Board Member);

BOARD MEMBERS ABSENT: Luz Maria Sandoval (Co-Treasurer)

SJCC STAFF PRESENT: Dr. Farhan Fadoo (SJCC CEO); Greg Diederich (HCS Director); Betty Jo Rindel (SJCC Nursing Dept Manager); Rajat Simhan (SJCC Program Manager – Compliance); Alice Souligne (SJCC COO); Jeff Slater (SJCC Grant Writer); Kristopher Zuniga (SJCC CFO); Adelé Gribble (SJCC ACS OTC)

GUESTS: Susan Thorner (Fiscal Solutions Consultant); Carlos Jimenez (Wipfli Consultant)

AGENDA ITEM	ATTACHMENTS	ACTION
<p>1. <u>Introduction & Establish Quorum (Alicia Yonemoto, SJCC Board Vice-Chair)</u></p> <p>a. Call to Order & Establish Quorum – Attendees were notified that the meeting is being recorded. A quorum was not established for today’s meeting. Alicia Yonemoto called the meeting to order at 5:01 p.m.</p> <p>b. SJCC Board of Director’s Attendance Record (2021) Board Members were accounted for by roll call and a quorum was not established for today’s meeting.</p> <p>c. Introductions There were no introductions at today’s meeting.</p>	<p>SJCC Board of Directors Attendance Record for 2021</p>	<p>No Action Required</p>
<p>2. <u>Approval of Minutes of January 26, 2020 (Alicia Yonemoto, SJCC Board Vice-Chair)</u></p> <p>Due to no quorum established for today’s board meeting, the minutes were not voted on and will be addressed during next month’s meeting.</p>	<p>BOD Meeting Minutes from 01/26/2021</p>	<p>Minutes will be voted on during next month’s meeting due to no quorum established.</p>
<p>3. <u>Public Comment (General Public)</u></p> <p>There was no public comment at this meeting.</p>	<p>No Attachments</p>	<p>No Action Required</p>

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<p>4. Credentialing Report (Betty Jo Riendel)</p> <p>For the month of February, Betty Jo Riendel advised there are no initial appointments, no reappointments and one advancement: Nurse Midwife Nasrin Sanei who works in our OB/GYN clinics. We had one resignation: Nurse Practitioner Svetlana Yagudayeva who also worked in our OB/GYN clinics.</p> <p>Due to no quorum, this agenda item will be voted on during next month's board meeting.</p>	Attachment 4 (Credentialing Report February 2021)	Due to no quorum, this agenda item will be voted on during next month's meeting																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
<p>5. Finance Committee Report (Kris Zuniga)</p> <p>Kris Zuniga presented the Profit & Loss statement for December 2020 and January 2021 shown in the table below.</p> <table border="1"> <thead> <tr> <th rowspan="2"></th> <th colspan="12">Year to Date</th> <th rowspan="2">YTD Actual</th> <th rowspan="2">YTD Budget</th> <th rowspan="2">Variance</th> <th rowspan="2">% Var.</th> </tr> <tr> <th>Jul</th> <th>Aug</th> <th>Sep</th> <th>Oct</th> <th>Nov</th> <th>Dec</th> <th>Jan</th> <th>Feb</th> <th>Mar</th> <th>Apr</th> <th>May</th> <th>June</th> </tr> </thead> <tbody> <tr> <td>Total Visits</td> <td>13,515</td> <td>11,195</td> <td>11,861</td> <td>11,509</td> <td>10,344</td> <td>12,805</td> <td>14,029</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>85,258</td> <td>65,591</td> <td>19,667</td> <td>30.0%</td> </tr> <tr> <td>Billable Visits</td> <td>11,569</td> <td>9,681</td> <td>10,025</td> <td>9,469</td> <td>7,937</td> <td>7,937</td> <td>9,078</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>66,691</td> <td>62,495</td> <td>4,196</td> <td>6.7%</td> </tr> <tr> <td>Patient Revenue</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Medicare</td> <td>131,541</td> <td>27,929</td> <td>28,358</td> <td>14,081</td> <td>48,425</td> <td>172,719</td> <td>262,930</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>685,982</td> <td>1,791,503</td> <td>(1,105,522)</td> <td>-61.7%</td> </tr> <tr> <td>Medi-Cal Fee-for-Service</td> <td>460,856</td> <td>225,205</td> <td>224,964</td> <td>30,912</td> <td>185,628</td> <td>266,020</td> <td>754,470</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2,152,116</td> <td>1,954,987</td> <td>197,129</td> <td>10.1%</td> </tr> <tr> <td>Medi-Cal Managed Care</td> <td>2,062,848</td> <td>1,356,553</td> <td>1,133,058</td> <td>1,026,908</td> <td>1,200,378</td> <td>1,649,349</td> <td>1,136,182</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>9,567,275</td> <td>11,889,067</td> <td>(2,321,792)</td> <td>-19.5%</td> </tr> <tr> <td>Insurance</td> <td>51,883</td> <td>56,976</td> <td>64,627</td> <td>62,078</td> <td>44,802</td> <td>56,688</td> <td>151,839</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>488,892</td> <td>162,864</td> <td>326,029</td> <td>200.2%</td> </tr> <tr> <td>Self Pay</td> <td>(5,622)</td> <td>63,100</td> <td>29,973</td> <td>72,068</td> <td>49,564</td> <td>(3,446)</td> <td>(7,968)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>195,675</td> <td>488,592</td> <td>(292,917)</td> <td>-60.0%</td> </tr> <tr> <td>Indigent</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Gross Patient Revenue</td> <td>2,701,507</td> <td>1,733,829</td> <td>1,480,979</td> <td>1,206,047</td> <td>1,528,797</td> <td>2,139,330</td> <td>2,296,453</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>13,089,940</td> <td>16,286,393</td> <td>(3,196,453)</td> <td>-19.6%</td> </tr> <tr> <td>Contractual Adjustments</td> <td>(1,387,128)</td> <td>(88,489)</td> <td>115,869</td> <td>(86,608)</td> <td>(496,172)</td> <td>(318,042)</td> <td>4,487,661</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2,227,093</td> <td>(8,407,718)</td> <td>10,634,811</td> <td>126.5%</td> </tr> <tr> <td>PFS Reconciliation</td> <td>(100,000)</td> <td>(50,000)</td> <td>(50,000)</td> <td>(50,000)</td> <td>(50,000)</td> <td>(50,000)</td> <td>(50,000)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>(1,550,000)</td> <td>(250,000)</td> <td>(1,300,000)</td> <td>-13.4%</td> </tr> <tr> <td>Other Allowances</td> <td>(4,083)</td> <td>-4,231</td> <td>(4,528)</td> <td>(124)</td> <td>(1,199)</td> <td>(46,550)</td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>(5,292)</td> <td>(13,680)</td> <td>(38,372)</td> <td>-282.0%</td> </tr> <tr> <td>Net Patient Revenue</td> <td>1,310,296</td> <td>1,549,571</td> <td>1,542,320</td> <td>1,066,315</td> <td>981,427</td> <td>1,724,738</td> <td>5,537,114</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>13,714,781</td> <td>7,514,995</td> <td>6,199,786</td> <td>82.5%</td> </tr> <tr> <td>Other Revenue</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Incentives & Pay-for-Performance Revenues</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Capitation Revenue</td> <td>444,084</td> <td>442,220</td> <td>451,024</td> <td>448,657</td> <td>452,201</td> <td>454,084</td> <td>458,527</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3,150,798</td> <td>3,125,833</td> <td>24,965</td> <td>0.8%</td> </tr> <tr> <td>Grant Revenue</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>First Responder Program</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>CARES Funding</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Pharmacy Revenue</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Meaningful Use</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Total Other Revenue</td> <td>444,084</td> <td>442,220</td> <td>451,024</td> <td>448,657</td> <td>452,201</td> <td>454,084</td> <td>458,527</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>4,822,790</td> <td>4,822,790</td> <td>-</td> <td>0.0%</td> </tr> <tr> <td>Total Net Revenue</td> <td>1,754,381</td> <td>1,991,791</td> <td>1,993,344</td> <td>1,800,662</td> <td>1,488,140</td> <td>2,646,193</td> <td>6,410,944</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>18,085,134</td> <td>10,640,828</td> <td>7,444,306</td> <td>70.0%</td> </tr> <tr> <td>Operating Expense</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Salaries</td> <td>707,163</td> <td>914,327</td> <td>677,400</td> <td>833,716</td> <td>637,754</td> <td>771,625</td> <td>675,280</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>5,217,264</td> <td>4,457,027</td> <td>(760,237)</td> <td>-14.6%</td> </tr> <tr> <td>Benefits</td> <td>449,333</td> <td>425,283</td> <td>417,336</td> <td>391,482</td> <td>336,532</td> <td>453,813</td> <td>650,857</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3,124,836</td> <td>3,529,860</td> <td>(405,024)</td> <td>-11.5%</td> </tr> <tr> <td>Total Salaries & Benefits</td> <td>1,156,496</td> <td>1,339,610</td> <td>1,094,736</td> <td>1,225,197</td> <td>974,286</td> <td>1,225,438</td> <td>1,326,137</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>8,342,100</td> <td>7,986,887</td> <td>(355,213)</td> <td>-4.4%</td> </tr> <tr> <td>Professional Fees/Registry</td> <td>132,092</td> <td>153,275</td> <td>13,416</td> <td>104,222</td> <td>176,028</td> <td>124,497</td> <td>71,682</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>775,213</td> <td>596,603</td> <td>(178,610)</td> <td>-23.2%</td> </tr> <tr> <td>Supplies</td> <td>23,266</td> <td>35,037</td> <td>48,371</td> <td>18,377</td> <td>44,973</td> <td>57,580</td> <td>74,391</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>301,787</td> <td>524,649</td> <td>(222,862)</td> <td>-62.5%</td> </tr> <tr> <td>Purchased Services</td> <td>65,997</td> <td>134,024</td> <td>190,644</td> <td>133,116</td> <td>172,468</td> <td>192,635</td> <td>155,701</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1,044,585</td> <td>969,134</td> <td>(75,451)</td> <td>-7.2%</td> </tr> <tr> <td>Depreciation</td> <td>18,745</td> <td>18,745</td> <td>18,745</td> <td>18,745</td> <td>18,745</td> <td>18,745</td> <td>18,745</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>131,215</td> <td>137,374</td> <td>(6,159)</td> <td>-4.5%</td> </tr> <tr> <td>Other Expense</td> <td>25,153</td> <td>20,421</td> <td>30,900</td> <td>18,333</td> <td>30,400</td> <td>32,947</td> <td>102,792</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>300,948</td> <td>203,080</td> <td>(97,868)</td> <td>-32.4%</td> </tr> <tr> <td>Total Direct Expense</td> <td>1,433,752</td> <td>1,701,111</td> <td>1,397,012</td> <td>1,517,789</td> <td>1,416,900</td> <td>1,711,843</td> <td>1,740,440</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>10,925,857</td> <td>10,435,728</td> <td>(490,129)</td> <td>-4.7%</td> </tr> <tr> <td>Net Income (Loss)</td> <td>320,629</td> <td>290,680</td> <td>596,332</td> <td>282,873</td> <td>71,240</td> <td>934,349</td> <td>4,661,145</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>7,159,277</td> <td>205,100</td> <td>6,954,177</td> <td>3390.6%</td> </tr> <tr> <td>Revenues from Supplemental Sources</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Public Hospital Redesign and Incentives in Medi-Cal (PRIME)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Quality Incentive Program (QIP)</td> <td>614,083</td> <td>614,083</td> <td>614,083</td> <td>614,083</td> <td>614,083</td> <td>614,083</td> <td>614,083</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>4,298,579</td> <td>4,298,579</td> <td>-</td> <td>0.0%</td> </tr> <tr> <td>Overhead Allocation</td> <td>472,478</td> <td>561,367</td> <td>461,014</td> <td>500,871</td> <td>467,577</td> <td>564,908</td> <td>577,318</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3,605,533</td> <td>3,443,790</td> <td>(161,743)</td> <td>-4.5%</td> </tr> <tr> <td>Net Income (Loss) w/ OHI Allocation</td> <td>864,222</td> <td>345,396</td> <td>749,401</td> <td>396,115</td> <td>217,746</td> <td>983,524</td> <td>4,997,909</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>7,852,323</td> <td>1,059,889</td> <td>6,792,434</td> <td>640.9%</td> </tr> <tr> <td>Key Ratios</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Gross Pt Revenue/Billable Visit</td> <td>\$ 232.51</td> <td>\$ 179.10</td> <td>\$ 147.73</td> <td>\$ 127.27</td> <td>\$ 192.62</td> <td>\$ 239.51</td> <td>\$ 253.20</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ 196.28</td> <td>\$ 260.60</td> <td>\$ (64.32)</td> <td>-24.7%</td> </tr> <tr> <td>Net Patient Service Revenue/Billable Visit</td> <td>\$ 151.64</td> <td>\$ 205.74</td> <td>\$ 198.84</td> <td>\$ 160.46</td> <td>\$ 180.63</td> <td>\$ 243.93</td> <td>\$ 660.46</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ 252.89</td> <td>\$ 170.27</td> <td>\$ 82.62</td> <td>48.5%</td> </tr> <tr> <td>Direct Costs/Billable Visit</td> <td>\$ 123.78</td> <td>\$ 175.72</td> <td>\$ 139.35</td> <td>\$ 160.29</td> <td>\$ 178.52</td> <td>\$ 191.65</td> <td>\$ 192.71</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ 163.83</td> <td>\$ 166.99</td> <td>\$ 3.16</td> <td>1.9%</td> </tr> <tr> <td>Indirect Costs/Billable Visit</td> <td>\$ 48.84</td> <td>\$ 57.99</td> <td>\$ 45.99</td> <td>\$ 52.90</td> <td>\$ 58.91</td> <td>\$ 63.25</td> <td>\$ 63.60</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ 54.06</td> <td>\$ 55.11</td> <td>\$ 1.04</td> <td>1.9%</td> </tr> <tr> <td>Total Medical Cost/Billable Visit</td> <td>\$ 164.60</td> <td>\$ 233.70</td> <td>\$ 185.34</td> <td>\$ 213.19</td> <td>\$ 237.43</td> <td>\$ 254.90</td> <td>\$ 256.31</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ 217.89</td> <td>\$ 222.09</td> <td>\$ 4.20</td> <td>1.9%</td> </tr> <tr> <td>Net Income/Loss/Billable Visit</td> <td>\$ 40.13</td> <td>\$ 35.47</td> <td>\$ 74.75</td> <td>\$ 41.83</td> <td>\$ 27.43</td> <td>\$ 110.11</td> <td>\$ 517.50</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ 117.74</td> <td>\$ 16.96</td> <td>\$ 100.78</td> <td>594.3%</td> </tr> <tr> <td>Total Cost/Patient (1)</td> <td>\$ 411.49</td> <td>\$ 584.26</td> <td>\$ 463.35</td> <td>\$ 532.97</td> <td>\$ 593.57</td> <td>\$ 637.25</td> <td>\$ 640.77</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ 544.73</td> <td>\$ 555.23</td> <td>\$ 10.50</td> <td>1.9%</td> </tr> <tr> <td>Net Pt Rev as % of Gross Rev</td> <td>48.3%</td> <td>69.4%</td> <td>104.1%</td> <td>83.7%</td> <td>64.2%</td> <td>80.6%</td> <td>240.8%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>124.8%</td> <td>66.1%</td> <td>58.6%</td> <td>127.1%</td> </tr> <tr> <td>Total Net Rev as % of Gross Rev</td> <td>64.9%</td> <td>114.9%</td> <td>134.6%</td> <td>149.3%</td> <td>97.3%</td> <td>123.7%</td> <td>278.8%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>138.2%</td> <td>65.3%</td> <td>72.8%</td> <td>111.5%</td> </tr> <tr> <td>Benefits as a % of Salaries</td> <td>63.5%</td> <td>46.5%</td> <td>61.6%</td> <td>47.0%</td> <td>52.8%</td> <td>58.8%</td> <td>96.4%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>59.9%</td> <td>79.2%</td> <td>19.3%</td> <td>24.4%</td> </tr> <tr> <td>Overhead % of Direct Exp</td> <td>33.0%</td> <td>33.0%</td> <td>33.0%</td> <td>33.0%</td> <td>33.0%</td> <td>33.0%</td> <td>33.0%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>33.0%</td> <td>33.0%</td> <td>0.0%</td> <td>0.0%</td> </tr> <tr> <td>Gross Patient AR (in 000s)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Less Reserves (in 000s)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Net AR (in 000s)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Wage AR (in 000s)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Gross AR Days</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Cash Receipts (in 000s)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Payer Mix</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>		Year to Date												YTD Actual	YTD Budget	Variance	% Var.	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total Visits	13,515	11,195	11,861	11,509	10,344	12,805	14,029							85,258	65,591	19,667	30.0%	Billable Visits	11,569	9,681	10,025	9,469	7,937	7,937	9,078							66,691	62,495	4,196	6.7%	Patient Revenue																		Medicare	131,541	27,929	28,358	14,081	48,425	172,719	262,930							685,982	1,791,503	(1,105,522)	-61.7%	Medi-Cal Fee-for-Service	460,856	225,205	224,964	30,912	185,628	266,020	754,470							2,152,116	1,954,987	197,129	10.1%	Medi-Cal Managed Care	2,062,848	1,356,553	1,133,058	1,026,908	1,200,378	1,649,349	1,136,182							9,567,275	11,889,067	(2,321,792)	-19.5%	Insurance	51,883	56,976	64,627	62,078	44,802	56,688	151,839							488,892	162,864	326,029	200.2%	Self Pay	(5,622)	63,100	29,973	72,068	49,564	(3,446)	(7,968)							195,675	488,592	(292,917)	-60.0%	Indigent																		Gross Patient Revenue	2,701,507	1,733,829	1,480,979	1,206,047	1,528,797	2,139,330	2,296,453							13,089,940	16,286,393	(3,196,453)	-19.6%	Contractual Adjustments	(1,387,128)	(88,489)	115,869	(86,608)	(496,172)	(318,042)	4,487,661							2,227,093	(8,407,718)	10,634,811	126.5%	PFS Reconciliation	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)							(1,550,000)	(250,000)	(1,300,000)	-13.4%	Other Allowances	(4,083)	-4,231	(4,528)	(124)	(1,199)	(46,550)	-							(5,292)	(13,680)	(38,372)	-282.0%	Net Patient Revenue	1,310,296	1,549,571	1,542,320	1,066,315	981,427	1,724,738	5,537,114							13,714,781	7,514,995	6,199,786	82.5%	Other Revenue																		Incentives & Pay-for-Performance Revenues																		Capitation Revenue	444,084	442,220	451,024	448,657	452,201	454,084	458,527							3,150,798	3,125,833	24,965	0.8%	Grant Revenue																		First Responder Program																		CARES Funding																		Pharmacy Revenue																		Meaningful Use																		Total Other Revenue	444,084	442,220	451,024	448,657	452,201	454,084	458,527							4,822,790	4,822,790	-	0.0%	Total Net Revenue	1,754,381	1,991,791	1,993,344	1,800,662	1,488,140	2,646,193	6,410,944							18,085,134	10,640,828	7,444,306	70.0%	Operating Expense																		Salaries	707,163	914,327	677,400	833,716	637,754	771,625	675,280							5,217,264	4,457,027	(760,237)	-14.6%	Benefits	449,333	425,283	417,336	391,482	336,532	453,813	650,857							3,124,836	3,529,860	(405,024)	-11.5%	Total Salaries & Benefits	1,156,496	1,339,610	1,094,736	1,225,197	974,286	1,225,438	1,326,137							8,342,100	7,986,887	(355,213)	-4.4%	Professional Fees/Registry	132,092	153,275	13,416	104,222	176,028	124,497	71,682							775,213	596,603	(178,610)	-23.2%	Supplies	23,266	35,037	48,371	18,377	44,973	57,580	74,391							301,787	524,649	(222,862)	-62.5%	Purchased Services	65,997	134,024	190,644	133,116	172,468	192,635	155,701							1,044,585	969,134	(75,451)	-7.2%	Depreciation	18,745	18,745	18,745	18,745	18,745	18,745	18,745							131,215	137,374	(6,159)	-4.5%	Other Expense	25,153	20,421	30,900	18,333	30,400	32,947	102,792							300,948	203,080	(97,868)	-32.4%	Total Direct Expense	1,433,752	1,701,111	1,397,012	1,517,789	1,416,900	1,711,843	1,740,440							10,925,857	10,435,728	(490,129)	-4.7%	Net Income (Loss)	320,629	290,680	596,332	282,873	71,240	934,349	4,661,145							7,159,277	205,100	6,954,177	3390.6%	Revenues from Supplemental Sources																		Public Hospital Redesign and Incentives in Medi-Cal (PRIME)																		Quality Incentive Program (QIP)	614,083	614,083	614,083	614,083	614,083	614,083	614,083							4,298,579	4,298,579	-	0.0%	Overhead Allocation	472,478	561,367	461,014	500,871	467,577	564,908	577,318							3,605,533	3,443,790	(161,743)	-4.5%	Net Income (Loss) w/ OHI Allocation	864,222	345,396	749,401	396,115	217,746	983,524	4,997,909							7,852,323	1,059,889	6,792,434	640.9%	Key Ratios																		Gross Pt Revenue/Billable Visit	\$ 232.51	\$ 179.10	\$ 147.73	\$ 127.27	\$ 192.62	\$ 239.51	\$ 253.20							\$ 196.28	\$ 260.60	\$ (64.32)	-24.7%	Net Patient Service Revenue/Billable Visit	\$ 151.64	\$ 205.74	\$ 198.84	\$ 160.46	\$ 180.63	\$ 243.93	\$ 660.46							\$ 252.89	\$ 170.27	\$ 82.62	48.5%	Direct Costs/Billable Visit	\$ 123.78	\$ 175.72	\$ 139.35	\$ 160.29	\$ 178.52	\$ 191.65	\$ 192.71							\$ 163.83	\$ 166.99	\$ 3.16	1.9%	Indirect Costs/Billable Visit	\$ 48.84	\$ 57.99	\$ 45.99	\$ 52.90	\$ 58.91	\$ 63.25	\$ 63.60							\$ 54.06	\$ 55.11	\$ 1.04	1.9%	Total Medical Cost/Billable Visit	\$ 164.60	\$ 233.70	\$ 185.34	\$ 213.19	\$ 237.43	\$ 254.90	\$ 256.31							\$ 217.89	\$ 222.09	\$ 4.20	1.9%	Net Income/Loss/Billable Visit	\$ 40.13	\$ 35.47	\$ 74.75	\$ 41.83	\$ 27.43	\$ 110.11	\$ 517.50							\$ 117.74	\$ 16.96	\$ 100.78	594.3%	Total Cost/Patient (1)	\$ 411.49	\$ 584.26	\$ 463.35	\$ 532.97	\$ 593.57	\$ 637.25	\$ 640.77							\$ 544.73	\$ 555.23	\$ 10.50	1.9%	Net Pt Rev as % of Gross Rev	48.3%	69.4%	104.1%	83.7%	64.2%	80.6%	240.8%							124.8%	66.1%	58.6%	127.1%	Total Net Rev as % of Gross Rev	64.9%	114.9%	134.6%	149.3%	97.3%	123.7%	278.8%							138.2%	65.3%	72.8%	111.5%	Benefits as a % of Salaries	63.5%	46.5%	61.6%	47.0%	52.8%	58.8%	96.4%							59.9%	79.2%	19.3%	24.4%	Overhead % of Direct Exp	33.0%	33.0%	33.0%	33.0%	33.0%	33.0%	33.0%							33.0%	33.0%	0.0%	0.0%	Gross Patient AR (in 000s)																		Less Reserves (in 000s)																		Net AR (in 000s)																		Wage AR (in 000s)																		Gross AR Days																		Cash Receipts (in 000s)																		Payer Mix																		Attachments 5 (Finance Committee Agenda and Minutes with attachments)	Due to no quorum, this agenda item will be voted on during next month's meeting
		Year to Date																YTD Actual	YTD Budget	Variance	% Var.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
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Total Visits	13,515	11,195	11,861	11,509	10,344	12,805	14,029							85,258	65,591	19,667	30.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Billable Visits	11,569	9,681	10,025	9,469	7,937	7,937	9,078							66,691	62,495	4,196	6.7%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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Medicare	131,541	27,929	28,358	14,081	48,425	172,719	262,930							685,982	1,791,503	(1,105,522)	-61.7%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Medi-Cal Fee-for-Service	460,856	225,205	224,964	30,912	185,628	266,020	754,470							2,152,116	1,954,987	197,129	10.1%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Medi-Cal Managed Care	2,062,848	1,356,553	1,133,058	1,026,908	1,200,378	1,649,349	1,136,182							9,567,275	11,889,067	(2,321,792)	-19.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Insurance	51,883	56,976	64,627	62,078	44,802	56,688	151,839							488,892	162,864	326,029	200.2%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Self Pay	(5,622)	63,100	29,973	72,068	49,564	(3,446)	(7,968)							195,675	488,592	(292,917)	-60.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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Gross Patient Revenue	2,701,507	1,733,829	1,480,979	1,206,047	1,528,797	2,139,330	2,296,453							13,089,940	16,286,393	(3,196,453)	-19.6%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Contractual Adjustments	(1,387,128)	(88,489)	115,869	(86,608)	(496,172)	(318,042)	4,487,661							2,227,093	(8,407,718)	10,634,811	126.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
PFS Reconciliation	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)							(1,550,000)	(250,000)	(1,300,000)	-13.4%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Other Allowances	(4,083)	-4,231	(4,528)	(124)	(1,199)	(46,550)	-							(5,292)	(13,680)	(38,372)	-282.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Net Patient Revenue	1,310,296	1,549,571	1,542,320	1,066,315	981,427	1,724,738	5,537,114							13,714,781	7,514,995	6,199,786	82.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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Capitation Revenue	444,084	442,220	451,024	448,657	452,201	454,084	458,527							3,150,798	3,125,833	24,965	0.8%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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Total Net Revenue	1,754,381	1,991,791	1,993,344	1,800,662	1,488,140	2,646,193	6,410,944							18,085,134	10,640,828	7,444,306	70.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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Salaries	707,163	914,327	677,400	833,716	637,754	771,625	675,280							5,217,264	4,457,027	(760,237)	-14.6%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Benefits	449,333	425,283	417,336	391,482	336,532	453,813	650,857							3,124,836	3,529,860	(405,024)	-11.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Total Salaries & Benefits	1,156,496	1,339,610	1,094,736	1,225,197	974,286	1,225,438	1,326,137							8,342,100	7,986,887	(355,213)	-4.4%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Professional Fees/Registry	132,092	153,275	13,416	104,222	176,028	124,497	71,682							775,213	596,603	(178,610)	-23.2%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Supplies	23,266	35,037	48,371	18,377	44,973	57,580	74,391							301,787	524,649	(222,862)	-62.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Purchased Services	65,997	134,024	190,644	133,116	172,468	192,635	155,701							1,044,585	969,134	(75,451)	-7.2%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Depreciation	18,745	18,745	18,745	18,745	18,745	18,745	18,745							131,215	137,374	(6,159)	-4.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Other Expense	25,153	20,421	30,900	18,333	30,400	32,947	102,792							300,948	203,080	(97,868)	-32.4%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Total Direct Expense	1,433,752	1,701,111	1,397,012	1,517,789	1,416,900	1,711,843	1,740,440							10,925,857	10,435,728	(490,129)	-4.7%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Net Income (Loss)	320,629	290,680	596,332	282,873	71,240	934,349	4,661,145							7,159,277	205,100	6,954,177	3390.6%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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Quality Incentive Program (QIP)	614,083	614,083	614,083	614,083	614,083	614,083	614,083							4,298,579	4,298,579	-	0.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Overhead Allocation	472,478	561,367	461,014	500,871	467,577	564,908	577,318							3,605,533	3,443,790	(161,743)	-4.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Net Income (Loss) w/ OHI Allocation	864,222	345,396	749,401	396,115	217,746	983,524	4,997,909							7,852,323	1,059,889	6,792,434	640.9%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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Gross Pt Revenue/Billable Visit	\$ 232.51	\$ 179.10	\$ 147.73	\$ 127.27	\$ 192.62	\$ 239.51	\$ 253.20							\$ 196.28	\$ 260.60	\$ (64.32)	-24.7%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Net Patient Service Revenue/Billable Visit	\$ 151.64	\$ 205.74	\$ 198.84	\$ 160.46	\$ 180.63	\$ 243.93	\$ 660.46							\$ 252.89	\$ 170.27	\$ 82.62	48.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Direct Costs/Billable Visit	\$ 123.78	\$ 175.72	\$ 139.35	\$ 160.29	\$ 178.52	\$ 191.65	\$ 192.71							\$ 163.83	\$ 166.99	\$ 3.16	1.9%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Indirect Costs/Billable Visit	\$ 48.84	\$ 57.99	\$ 45.99	\$ 52.90	\$ 58.91	\$ 63.25	\$ 63.60							\$ 54.06	\$ 55.11	\$ 1.04	1.9%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Total Medical Cost/Billable Visit	\$ 164.60	\$ 233.70	\$ 185.34	\$ 213.19	\$ 237.43	\$ 254.90	\$ 256.31							\$ 217.89	\$ 222.09	\$ 4.20	1.9%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Net Income/Loss/Billable Visit	\$ 40.13	\$ 35.47	\$ 74.75	\$ 41.83	\$ 27.43	\$ 110.11	\$ 517.50							\$ 117.74	\$ 16.96	\$ 100.78	594.3%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Total Cost/Patient (1)	\$ 411.49	\$ 584.26	\$ 463.35	\$ 532.97	\$ 593.57	\$ 637.25	\$ 640.77							\$ 544.73	\$ 555.23	\$ 10.50	1.9%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Net Pt Rev as % of Gross Rev	48.3%	69.4%	104.1%	83.7%	64.2%	80.6%	240.8%							124.8%	66.1%	58.6%	127.1%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Total Net Rev as % of Gross Rev	64.9%	114.9%	134.6%	149.3%	97.3%	123.7%	278.8%							138.2%	65.3%	72.8%	111.5%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Benefits as a % of Salaries	63.5%	46.5%	61.6%	47.0%	52.8%	58.8%	96.4%							59.9%	79.2%	19.3%	24.4%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Overhead % of Direct Exp	33.0%	33.0%	33.0%	33.0%	33.0%	33.0%	33.0%							33.0%	33.0%	0.0%	0.0%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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<p>For the month of December, we had 8,932 billable visits and in January we had 9,078 billable visits. YTD actual basis billable visits are 66,691 against a budgeted amount of 62,495 for a favorable variance for billable visits YTD of 41,096.</p> <p>From a Net Patient Revenue perspective, in December we had \$1.7M in Net Patient Revenue. In January we recognized Net Patient Revenue of \$5.5M due to retroactive adjustment associated with PPS reconciliation largely due to final settlement notices we received from the State for FY16 & FY17. We also accrued additional liabilities for the current fiscal year, largely due to wrap payments and resetting of wrap payments.</p> <p>Pharmacy 340B revenues – for December - \$300K and in January - \$400K.</p> <p>Total Net Patient Revenue – December was \$2.6M and January was \$6.4M.</p> <p>On a YTD basis, that represented \$18M in total revenues against a budget of \$10.6M, giving us a favorable variance of \$7.4M largely due to the retroactive adjustment for FY16 & FY17.</p> <p>Total Salaries and Benefits – December was \$1.2M and \$1.3M for the month of January largely due to the pension liability and adjustments for that.</p> <p>Total Direct Expenses – December was \$1.7M and for January was \$1.7M.</p> <p>Net Income before Supplemental Revenues and Overhead – December was \$934K and \$4.6M for January. Taking into account accruals for supplemental revenues as well as overhead distributions, for December we are \$983K and for January we are at \$4.7M. For YTD Net Income, we have \$7.8M YTD Net Income against a budgeted amount of \$1M for a favorable budgeted variance for \$6.8M.</p> <p>Kris Zuniga presented the Accounts Receivable Aging Analysis for SJCC inclusive of December 2020 and January 2021 (attached and shown below)</p> <table border="1"> <thead> <tr> <th colspan="9">PFS Accounts Receivable Aging Analysis For SJCC For the Month of January 2021</th> </tr> <tr> <th>Aging Category</th> <th>MediCare</th> <th>MediCal</th> <th>Commercial</th> <th>Self Pay</th> <th>Total Aging This Month</th> <th>Total Aging Last Month</th> <th>\$ Increase (Decrease)</th> <th>% Increase (Decrease)</th> </tr> </thead> <tbody> <tr> <td>1-30 Days</td> <td>145,699</td> <td>1,178,829</td> <td>31,754</td> <td>31,183</td> <td>1,387,465</td> <td>1,415,079</td> <td>(27,614)</td> <td>-1.95%</td> </tr> <tr> <td>31-60 Days</td> <td>42,210</td> <td>114,639</td> <td>34,211</td> <td>25,279</td> <td>216,339</td> <td>249,403</td> <td>(33,064)</td> <td>-13.26%</td> 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<p>6. <u>Audit Committee Report (Brian Heck)</u></p> <p>Brian Heck reported back on the Audit Committee that met this afternoon at 4pm. The Audit Committee received an update on the project plan for the separation from San Joaquin General Hospital. The management team has added a few additions to our timetable as they have been going through the process, particularly item 1b called The Prospective Treatment of Supplemental Revenue. This is in relation to the programs available to us by being a public healthcare system. The other addition was the team was able to connect with the HR department of SJGH. They are beginning to identify staff who will be SJCC staff as well as developing steps to make that happen. June 30th is the end of our fiscal year which is the deadline for completing this.</p> <p>Due to no quorum at today's board meeting, the board was unable to vote on this agenda item. This will be carried over to next month's meeting.</p>	<p>Attachments 6 (Audit Committee Agenda and Minutes with attachments)</p>	<p>Due to no quorum, this agenda item will be voted on during next month's meeting</p>																																																												
<p>7. <u>SJCC Board Training on Budget Requirement & Board Authority re Financial Management (Susan Thorner – Fiscal Solutions)</u></p> <p>Renee Filson advised today's training will focus on reviewing the FQHC's budget requirement and to identify the Board's financial responsibilities. Starting next month, as part of a three-part series, Kris Zuniga will review SJCC's budget as well as having financial literacy training and the reading of financial statements. Today's training is a precursor for things to come.</p> <p>Attachment 7 can be reviewed for further information on the training provided today.</p>	<p>Attachment 7 (Fiscal Solutions SJCC Budget Requirement & Board Authority re Financial Management</p>	<p>No Action Required.</p>																																																												

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<p>8. <u>Legislative Update (Jeff Slater)</u></p> <p>Jeff Slater reviewed Legislative and Grants Update. He highlighted the importance of SJCC needing to become a 330 Grantee, specifically the FQHC Program for COVID-19 Vaccination. We are not grant funded and are therefore not eligible for it as a look-alike.</p> <p>Jeff advised the National Association of Community Health Centers have a learning collaborative for look-alikes. We applied and were one of twenty chosen to participate in this collaborative. It will initially focus on building Grants Management Infrastructure and creating financial sustainability. More topics will be discussed later.</p> <p>Federal Communications Commission has been given \$250M to award grants on telehealth. They have announced their group who will be leading the administration of this grant. We should have more information at a later date. Look-alikes are eligible to apply for this grant.</p> <p>Attachment 8 provides more detail for each topic under this agenda item.</p>	<p>Attachment 8 (Legislative & Grants Update)</p>	<p>No Action Required</p>
<p>9. <u>UDS Report Update (Jeff Slater/Rajat Simhan)</u></p> <p>Slater explained UDS stands for Uniform Data System. This is a standardized reporting system that provides information about the performance and operation of health centers. Rajat Simhan explained that all health centers have to report on this on a calendar year basis. It is used by the Federal Government to track health centers, including look-alikes. This is due annually on February 15th. Rajat advised we submitted this report on Friday, February 12th. This is being reviewed by a HRSA assigned officer who has reviewed our last few years. Reports will be finalized by March 31st. If our reviewer has any questions, we have a few business days to respond to his questions.</p> <p>Rajat added our Quality Team will start to take on a lot more ownership to improve our measure rates for some of the screenings. Dr. Fadoo advised this trend towards more challenges with meeting quality measures is very common in the industry this past year. Our Quality Team has decided to implement a drive-thru clinic for screening measures. We will be contacting patients for the drive-thru clinic for a nurse visit but providers will be available if further intervention is necessary.</p> <p>Attachment 9 provides more information of the report submitted.</p>	<p>Attachment 9 (SJCC UDS 2020 Report)</p>	<p>No Action Required</p>
<p>10. <u>Federal Sliding Scale Fee Discount Program (Kris Zuniga)</u></p> <p>Kris Zuniga presented the updated Federal Sliding Scale Fee Discount Program along with the Sliding Scale Fee approved by the board last year. He advised we are not changing what we are charging from last year. We only adjusted our qualifying salary levels for the various categories, making it easier to qualify for each category.</p> <p>Due to no quorum at today's meeting, the board is unable to vote on this agenda item and it will be brought back to the board next month.</p>	<p>Attachment 10 (Federal Sliding Scale Fee Discount Program)</p>	<p>Due to no quorum, this agenda item will be voted on during next month's meeting</p>

AGENDA ITEM	ATTACHMENTS	ACTION
<p>11. <u>CEO Report (Dr. Farhan Fadoo)</u></p> <p>Dr. Fadoo presented the CEO report for the previous thirty days as noted below:</p> <ul style="list-style-type: none"> • COVID19 Response <ul style="list-style-type: none"> • Testing continues but heaviest focus is on vaccination • SJCC has performed roughly 12K vaccinations to date, largest vaccinator? • Mass vax events have been optimized • TBD how Blue Shield TPA will impact future vax efforts • SJCC/SJGH Separation <ul style="list-style-type: none"> • Detailed updates provided to SJCC Board Audit Committee • SJC BOS approved item on 1/5/21; SJCC is a County "affiliate" • Active issues: HR treatment, supplemental funding split, MOU development, SJCC budget development • HRSA vOSV <ul style="list-style-type: none"> • Mock vOSV performed by Fiscal Solutions week of 1/4 • Revisions to P&Ps are in various stages of completion <ul style="list-style-type: none"> • After hours-call, privileging/credentialing: looking at third-party vendors. • Quality Update – QIP (Quality Incentive Program) PY4 (Program Year 4) began 1/1; 40 metrics, all P4P (pay for performance), equity <ul style="list-style-type: none"> • QI Team will be pursuing drive-through operation for screenings, A1c, BP, IZ, FIT 	<p>Attachment 11 (CEO Report)</p>	<p>No Action Required.</p>
<p>12. <u>Adjournment (Alicia Yonemoto, SJCC Board Vice-Chair)</u></p> <p>There being no further topics of discussion, Alicia Yonemoto adjourned the meeting at 6:37 p.m.</p>	<p>No Attachments</p>	<p>No Action Required</p>

Signed by:

RESPECTFULLY SUBMITTED ON BEHALF OF SJCC BOARD BY:
 ADELÉ R. GRIBBLE, OFFICE TECHNICIAN COORDINATOR
 ACS ADMINISTRATION, SAN JOAQUIN COUNTY CLINICS

_____ Date