

**Minutes of October 26, 2021**  
**San Joaquin County Clinics Board of Directors**

**Board Members Present:**

Rod Place (SJCC Board Chair); Paul Antigua (SJCC Board Member); Dr. Charson Chang (SJCC Board Member); Brian Heck (SJCC Board Member); Cynthia King (SJCC Board Member); Karen Lee (SJCC Board Member); Esgardo Medina (SJCC Board Member); Mary Mills (SJCC Board Member); Bernadette Pua (SJCC Board Member); Alicia Yonemoto (SJCC Board Vice-Chair)

**Excused Absent:**

Chris Scoz (SJCC Board Member)

**Unexcused Absent:**

Luz Maria Sandoval (SJCC Board Member); Mike Baskett (SJCC Board Member); Ismael Cortez (SJCC Board Member)

**Guests:**

Dr. Farhan Fadoo (SJCC CEO); Alice Souligne (SJCC COO); Kris Zuniga (SJCC CFO); Rajat Simhan (SJCC Consultant); Padmaja Magadala (SJCC Staff); Angela Ayala (SJCC Staff); Jeff Slater (SJCC Consultant); Susan Thorner (SJCC Consultant); Michael Allen (SJCC Clerk of the Board); Monica Fuentes (Prospective SJCC Board Member); Jessica Hernandez (Prospective SJCC Board Member)

AGENDA ITEM	ATTACHMENTS	ACTION
<p><b>1. <u>Call to Order (Rod Place, SJCC Board Chair)</u></b> The meeting was called to order at 5:01 p.m. A quorum was established for today's meeting.</p>	No attachment	No action required
<p><b>2. <u>Board Transition Ceremony</u></b> Retrospective and appreciation for departed Board member Alvin Maldonado. Alvin's niece Jodie Moreno spoke briefly about how much Board membership and service meant to Alvin.</p> <p>Certificates of Appreciation reviewed for departing Board members.</p> <p>New and returning Board members introduced themselves, including Paul Antigua, Charson Chang, Brian Heck, Cynthia King, Karen Lee, Esgardo Medina, Rod Place and Bernadette Pua.</p>	No attachment	No action required
<p><b>3. <u>Public Comment</u></b> None</p>	No attachment	No action required
<p><b>4. <u>Governance Committee Report (Rod Place, SJCC Board Chair)</u></b> Monica Fuentes introduced herself. Jessica Hernandez introduced herself.</p> <p>Rod was proposed as new Board Chair. Brian Heck was proposed as new Board Vice-Chair. Paul Antigua was proposed as new Board Treasurer.</p> <p>Susan reviewed the subcommittee compositions and the onboarding process. Audit committee will be chaired by Brian Heck and joined by Rod Place and another (TBD). Finance committee will be chaired by Paul Antigua and joined by Rod Place and Esgardo Medina. Governance committee will be chaired by Brian Heck and joined by Rod Place and another (TBD). Quality committee will be chaired by Charson Chang and joined by Jessica Hernandez, Cynthia King, Karen Lee and Bernadette Pua.</p>	Board Application – Monica Fuentes Board Application – Jessica Hernandez	<p>Cynthia motioned to accept Monica Fuentes for Board membership and Brian seconded; motion was approved unanimously</p> <p>Cynthia motioned to accept Jessica Hernandez for Board membership and Brian seconded; motion was approved unanimously</p> <p>Karen motioned to approve new slate of Board officers and Charson seconded; motion was approved unanimously</p>

<p><b>5. <u>Approval of Minutes from 9/28/21 (Rod Place, SJCC Board Chair)</u></b>  Cynthia raised a question about the closures of the Manteca and Hazelton clinics. Dr. Fadoo addressed the need for this as being a mandate to reduce expenses and these were the two most underperforming clinics. Meeting minutes from 9/28/21 were approved.</p>	<p>Board Minutes  9/28/2021</p>	<p>Brian motioned to accept the minutes from 9/28/21 and Charson seconded; motion was approved unanimously</p>
<p><b>6. <u>Credentialing &amp; Privileging Report (Angela Ayala, SJCC Staff)</u></b>  Angela presented the Credentialing Report for October 2021. Reappointment was Nancy Field; initial appointment was Bajwa Kamaljot; advancements from provisional to active are Linda Geverts, Kimberly Greer and Tenzin Pelkyi; resignation was Melissa Santillana.</p>	<p>Credentialing Report –  October 2021</p>	<p>Karen motioned to approve the credentialing report and Charson seconded; motion was approved unanimously</p>
<p><b>7. <u>Finance Committee Report (Kris Zuniga, SJCC CFO)</u></b>  Kris introduced himself to Board and discussed his previous experience with FQHCs.</p> <p>Billable visits for September are favorable to budget by 197 visits. Net Patient Revenues are \$153,077 greater than budget. YTD financials reflect a PPS reconciliation liability accrual of \$75,000. YTD Medi-Cal payments for \$912,247 have been reflected on the Balance Sheet for FY2015, FY2016, and FY2017 according to the payment plan with DHCS. YTD Income Statement includes interest expense of \$53,860 for PPS liability payments made to DHCS for FY2015, FY2016, and FY2017. YTD financials includes \$8.1M payment from SJGH related to the finalization of FY2020 financial statement audit and according to the separation agreement between SJGH and SJCC.</p> <p>YTD results include \$37,473 in DHCS recoveries for overpaid Code 18 Wrap payments for the period of October 2020 through December 2020.</p> <p>YTD Supplemental Revenue includes the recognition of estimated Quality Incentive Program revenue for \$2,903,510. Other Revenue includes combined Grants Revenue for Essential Access Title X and American Rescue Plan (ARP) grants for \$281,022. Other Income includes the YTD Capitation Revenue with an unfavorable variance to budget by \$15,976 due to a slight decline in capitation payment rate per member. Also, Other Income includes the 340B Pharmacy Program revenue for \$409,311 and the program related expenses for \$268,537 are included in Supplies &amp; Other Expenses categories on the financials. September financials reflect First Responder Program revenue for \$8,600. YTD Other Revenue includes revenues accrued for \$175,744 related to Purchased Services provided to SJGH by SJCC per the MOU. Total Net Operating Revenues are favorable to budget by \$490,322.</p> <p>YTD Salaries and benefits expenses exhibit a favorable variance to budget of \$273,090. Other operating expenses exhibit an unfavorable variance of \$791,147 largely due to Professional Fees and Other Expenses favorable variance of \$1,298,355 mainly offset by unfavorable variance in Purchased Services, Supplies, Interest and Miscellaneous Expenses \$2,089,502. An estimated expense for the Purchased Services is recorded from July through September based on the MOU.</p>	<p>Finance Committee  Report – October 2021</p>	<p>Charson motioned to accept the finance report and Karen seconded; motion was approved unanimously</p> <p>Dr. Fadoo will pursue data regarding the percentage of HPSJ patients assigned to SJCC</p>

<p>Unaudited, as presented, Net Income of \$412,775 on a year-to-date basis is unfavorable compared to budget by \$27,735.</p> <p>Charson inquired about other FQHCs that manage patients for HPSJ. Dr. Fadoo noted there are a total of 5 FQHCs between San Joaquin and Stanislaus counties, including Golden Valley and CMC. Request was made to determine percentage of HPSJ patients served by SJCC and Dr. Fadoo noted that we will pursue this data.</p>		
<p><b>8. <u>Legislative Updates &amp; Grants (Jeff Slater/Rajat Simhan)</u></b>  H.R. 5376 is known as the “Build Back Better Act” and may include \$10 billion for community health center capital projects for Look ALike (LAL) organizations.</p> <p>SJCC has applied for a USDA grant for emergency rural health in the amount of \$631,800 over 3 years. Grant will fund efforts to enhance access to COVID-19 testing and vaccinations in French Camp and other rural areas of the County and improve access to telehealth, including remote monitoring of patients with heart disease and diabetes.</p>	<p>Legislative and Grants Update – October 2021</p>	<p>Charson motioned to approve the USDA grant and Karen seconded; motion was approved unanimously</p>
<p><b>9. <u>CEO Report (Dr. Farhan Fadoo, SJCC CEO)</u></b>  COVID efforts are currently slightly biased toward vaccination over testing and 3<sup>rd</sup> doses of boosters are beginning to be rolled out. Telehealth comprises roughly 1/3 of overall SJCC visits.</p> <p>MOU between SJCC and SJGH has been executed. Tenant improvement is underway on the new Admin office. More administrative functions are transitioning to SJCC from SJGH support. Rebranding efforts are underway by SJCC leadership and our marketing firm.</p> <p>Board recruitment has been very successful and a few more candidates are being sought out. The strategic plan will be presented soon and will represent a new roadmap for organizational health and growth.</p> <p>Collaboration with HPSJ to improve HEDIS performance continues, with frequent meetings to facilitate this. Efforts are underway to staff Integrated Behavioral Health (IBH) programs. Chronic disease management efforts are continuing, including adding a clinical pharmacist to the staff and starting an obesity clinic in January 2022.</p>	<p>CEO Report – October 2021</p>	<p>No action required</p>
<p><b>10. <u>Adjournment</u></b>  There being no further topics of discussion, Rod Place adjourned the meeting at 7:05 p.m.</p>	<p>No attachments</p>	<p>No action required</p>